

NORTH WEST LEICESTERSHIRE DISTRICT COUNCIL

CABINET – TUESDAY, 8 DECEMBER 2020



Title of Report	2021/22 - 2025/26 DRAFT CAPITAL PROGRAMMES	
Presented by	Councillor Nicholas Rushton Corporate Portfolio Holder	
Background Papers	<u>Corporate Scrutiny Draft Minutes – 11 November 2020</u>	Public Report: Yes
		Key Decision: Yes
Financial Implications	As contained in the report.	
	Signed off by the Section 151 Officer: Yes/No	
Legal Implications	None	
	Signed off by the Monitoring Officer: Yes	
Staffing and Corporate Implications	None	
	Signed off by the Head of Paid Service: Yes	
Purpose of Report	<p>To advise Members of the forecast Capital Outturn and the relevant financing for 2020/21 for the General Fund and the Housing Revenue Account.</p> <p>To seek approval of the Draft General Fund, and HRA Capital Programmes for 2021/22 and to note indications for future years and associated funding for consultation.</p>	
Reason for Decision	To enable projects to be included in the Programmes for consultation.	
Recommendations	<p>THAT CABINET:</p> <ol style="list-style-type: none"> 1) NOTE THE ESTIMATED GENERAL FUND AND HOUSING REVENUE ACCOUNT (HRA) CAPITAL OUTTURN FOR 2020/21 AND PLANNED FINANCING IN APPENDICES A AND B. 2) APPROVES FOR CONSULTATION THE DRAFT CAPITAL PROGRAMMES IN 2021/22 DETAILED IN: <ul style="list-style-type: none"> • APPENDIX A: GENERAL FUND CAPITAL SCHEMES • APPENDIX B: HRA CAPITAL SCHEMES AND IN 2022/23, THESE SCHEMES ONLY: 	

	<ul style="list-style-type: none"> • £526,000 FOR THE VEHICLE REPLACEMENTS AS DETAILED IN PARAGRAPHS 5.10. <p>3) NOTES THE PROPOSED PROCUREMENT ROUTES IN RESPECT OF VEHICLES, EQUIPMENT AND PLANT AND DELEGATES THE AUTHORITY TO AWARD THESE CONTRACTS AND ANY ASSOCIATED AGREEMENTS FURTHERANCE OF THE PROJECT TO THE RELEVANT STRATEGIC DIRECTOR, IN CONSULTATION WITH THE RELEVANT PORTFOLIO HOLDER, SUBJECT TO FINAL APPROVAL OF THE CAPITAL PROGRAMMES IN FEBRUARY 2021.</p>
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1.0 INTRODUCTION

- 1.1 By Regulation, all local authorities are required to have regard to the Prudential Code when setting their Capital Programmes. The core objectives of the Code are to ensure that Capital schemes are 'Affordable, Prudent and Sustainable'. This is reviewed in conjunction with both the Capital Strategy and the Treasury Management Strategy Statement (TMSS) which contains indicators that evidence compliance with the Code. These strategies will be presented to members with the budget in February 2021.
- 1.2 As part of the process of effectively assessing property items for inclusion in the capital programme, the Council has collated a Planned Preventative Maintenance (PPM) Schedule that prioritises works based on a matrix scoring system. Items of a capital nature that are essential have been included in the capital programme in 2021/22.
- 1.3 Appendix "A" shows the General Fund estimated outturn for 2020/21 and the proposed Capital Programme for 2021/22 to 2025/26.
- 1.4 There are no Special Expenses estimated for 2020/21
- 1.5 Appendix "B" shows the Housing Revenue Account (HRA) estimated outturn for 2020/21 and the proposed Capital Programme for 2021/22 to 2025/26.

2.0 CONSULTATION WITH CORPORATE SCRUTINY

- 2.1 As introduced last year as part of the 2020/21 budget setting process, a report was taken to the Corporate Scrutiny on the 11 November 2020 to seek feedback on early budget proposals. This was designed to enhance member scrutiny of the proposed budget changes for the forthcoming year, and also provide members with an opportunity to feed suggestions into the process.
- 2.2 A link to the draft minutes is provided in the background papers on page one of the report. Members have made comments in relation to the Breedon Gate, Marlborough Square and Memorial Square proposals. None of the schemes have changed as a result of the comments made.

3.0 GENERAL FUND CAPITAL PROGRAMME– ESTIMATED OUTTURN 2020/21

3.1 The projected outturn for 2020/21 on General Fund schemes total £11.96 million. This is a decrease in the year of £963k against the original budget of £12.92 million.

3.2 This managed decrease is caused by the following:

	£	£
Original Budget 2020/21		12,920,310
Approved Schemes carried forward from 2019/20 and 2020/21 approved virements		
Finance System Review	100,000	
Server and Additional Capacity	14,560	
Telephony Unified Communications	135,092	
Vans – Medium	180,000	
Vans – Box Lorry	20,000	
GM Depot Coalville Park – Concreting	2,367	
District Car Park LED Lighting Replacement	25,000	
Leisure Project – Hood Park Leisure Centre, Ashby	121,420	
Leisure Project – Coalville and Whitwick Leisure Centre	7,251,402	
Linden Way Depot – Welfare Facilities	92,084	
Moira Furnace – Masonry, Drainage, Upgrades, Bridge works	280,000	
Council Offices – Fire Alarm and COTAG Door System	2,482	
Council Offices – Replace obsolete parts to Consumer Unit	75,000	
Council Offices – Replacement LED Lighting	35,000	
Council Offices – Roof Insulation	30,000	
Council Offices – External Works to Roadway	5,000	
Marlborough Square	1,765,868	
New Market Provision	315,662	
Salt Bay	20,000	
Appleby Magna Caravan Site – Redevelopment	130,584	
Total (increase to 2020/21 budget)		10,601,521
Less in year funding Changes		
Disabled Facilities Grant	-44,996	
WAN and DC Renewal	-60,000	
Laptop Replacement	60,000	
Sweeper (Capital Receipt)	7,820	
		(37,176)
Less planned slippage in 2020/21 carried forward to 2021/22		
Refuse Vehicle & Kerbsider	(660,000)	
Market Vehicles/Cars	(30,000)	
Vans – Medium	(420,000)	
Vans – Box Lorry	(20,000)	
Leisure Project – Coalville and Whitwick Leisure Centre	(8,685,050)	
Moira Furnace - Masonry, Drainage, Upgrades, Bridge works	(280,000)	
Council Offices – Replace obsolete parts to Consumer Unit	(75,000)	
Council Offices – Replacement LED Lighting	(35,000)	
Council Offices – Roof Insulation	(30,000)	
Council Offices – install solar panels	(40,000)	
Council Offices – Main Building – Window Installation	(250,000)	

Council Offices – External Works to Roadway	(5,000)	
Whitwick Business Centre – install solar panels	(40,000)	
Car Park – High Street, Ibstock – remove and renew gullies	(35,000)	
Market Hall – Demolish and Make Good	(75,000)	
The Courtyard – renew rainwater goods	(25,000)	
Whitwick Business Centre – Upgrade CCTV	(10,000)	
Market Street Car Park – Resurfacing	(12,000)	
Ashby Town Hall Mews – installing bollard, resurfacing & relining	(15,000)	
Marlborough Square	(1,628,482)	
Appleby Magna Caravan Site	(560,000)	
		(12,930,532)
Forecast under spends in 2020/21 that will not be carried forward		
UPS/Generator	(47,130)	
Appleby Magna Caravan Site – Redevelopment	(177,785)	
		(224,915)
Total (decrease to 2020/21 budget)		(9,588,986)
Indicative Outturn 2020/21		10,329,208

- 3.3 The total planned financing of the General Fund expenditure totalling £10.3m for 2020/21 is broken down in the table below:-

	£
Disabled Facilities Grant	625,314
Revenue Contributions to Capital	115,000
Capital Receipts	7,820
Other Reserves	502,700
Unsupported Borrowing – Internal	9,078,375
Total	10,329,208

- 3.4 The 'schemes carried forward' shown in paragraph 2.2 above, represents expenditure which was originally expected and budgeted for in 2019/20 but slipped into 2020/21. The budgeted financing has also been carried forward. The majority of the slippage relates to the new build leisure centre, Marlborough Square and the Council Offices and the reasons are detailed below:

- The recent slippage with the new build project and associated spend is as a result of the protracted nature of the engagement process with the Highways Authority. In order for us to commence works on site we needed formal sign-off for the Section 278 works (highways / public footpath works) and this took more time than originally anticipated;
- In relation to Marlborough Square, substantial project activity is ongoing as part of the Section 278 consent process. It has not been necessary to incur significant sums of expenditure as part of this work and therefore we have revised the project's spend profile to reflect this. Peak project spending is now anticipated during the 2021/22 financial year; and
- The capital programme for the Council Offices has been rolled a further financial year. This is on the basis that the capital profile presented a minimum state of maintenance and repair for the Council Building. This work remains and

is a minimal obligation should the main Council offices continue to be used. However this is profiled, noting a pending decision around the future of Council accommodation. COVID-19 has both delayed this work and also changed the decision making landscape. There have been significant, and lasting changes in working behaviours and occupation levels. Council Officers are now actively reviewing the impact of these changes on previous works, with a view to committing capital expenditure in 21/22.

4.0 HOUSING REVENUE ACCOUNT (HRA) CAPITAL PROGRAMME – ESTIMATED OUTTURN 2020/21

- 4.1 The projected outturn for the Housing Revenue Accounts is £9.6 million against a budget of £10.1 million, a decrease of £0.5 million. More detail is provided in the table below.

	£	£
Original Budget 2020/21		10,113,751
Approved Schemes carried forward from 2019/20		
New Supply: General Acquisition of property and land	1,556,000	
Estate Improvements: Mobility Scooter Stores	109,000	
Estate Improvements: Off Street Parking	378,000	
Compliance: Fire Risk Assessment Remedial Works	400,000	
Supported Housing Improvements: Speech Module	100,000	
Supported Housing Improvements: Sheltered Housing Improvements	200,000	
Total (increase to 2020/21 budget)		2,743,000
Less forecast slippage in 2020/21 carried forward to 2021/22		
Home Improvement Programme	(1,869,611)	
Estate Improvement: Place-shaping pilot	(250,000)	
Estate Improvement: Mobility scooter stores	(109,000)	
Fire Risk Assessment Remedial Works	(490,000)	
Supported Housing Improvements: Speech Module	(230,000)	
Forecast over or (under) spends in 2020/21 that will not be carried forward		
New Supply Programme	(1,189,730)	
Estate Improvement Programme	(482,000)	
Major Aids & Adaptations	(75,000)	
Supported Housing Improvements	(270,000)	
Active Asset Management	(160,000)	
New Housing System	319,000	
Capital Salaries	(6,000)	
Total (decrease to 2020/21 budget)		(4,812,341)
Indicative HRA Capital Outturn 2020/21		8,044,410

- 4.2 The revised funding for the HRA Capital programme for 2020/21 is detailed in the table below. Where budgets are slipping into next year, the funding is also going with them.

	£
Use of Major Repairs Reserve	3,673,112
Right to Buy 'One for One' receipts	1,108,323
Other right to buy receipts	1,068,148
Section 106 Affordable Housing commuted sums	57,000
Revenue Contribution to Capital Outlay (RCCO)	934,000
Other usable capital balances	4,152,438
Total Resources used in 2020/21	10,993,021
Retained for future years	6,004,352

5.0 GENERAL FUND CAPITAL PROGRAMME 2021/22 TO 2025/26

- 5.1 The General Fund capital programme for 2021/22 to 2025/26 is detailed in Appendix A. This programme provides for a continuation of the ongoing and recurring Disabled Facilities Grants Scheme and the Vehicle Replacement Programme as well as funding for various other projects and programmes.
- 5.2 Schemes shown as slippage from 2020/21 and carried forward to 2021/22 are detailed in the table in paragraph 2.2 above.
- 5.3 New schemes for 2021/22, as detailed in the table below, are included in the capital programmes for approval. The total funding requirement for the new schemes is £1.4 million in 2021/22 and £3.04 million in total over the 5 year programme.
- 5.4 2021/22 Capital Programme

	£	£
Indicative Budget 2021/22		8,104,310
New Schemes for 2021/22:		
We plan to invest £1.2 million by purchasing the Marlborough Centre in Coalville. The investment will be subject to a successful Future High Street Funding (FHSF) bid and is in line with the draft bid presented to Scrutiny and Cabinet in May 2020. The FHSF will be used to repair and refurbish the building and convert the upper floor into flats.	1,193,000	
We plan to invest £1.8 million over three years in public realm at Memorial Square, Coalville. The investment will urban forest planting and enlargement of public space to make it a more welcoming environment and reflect Coalville's location as part of the National Forest. It will also include widening of the south side of the road at High Street, Coalville, With the revised road configuration, it will also be undertaken at Belvoir Road, Coalville, which is the busiest of the traditional shopping streets in the town. The investment will be £180k in 2021/22 and £1.8m in total over a three year period and s line with the draft bid presented to Scrutiny and Cabinet in May.	180,000	

<p>We plan to invest £50,000 on installation of a gate on the road leading to at Breedon on the Hill Church. The investment will include obtaining planning permission, design and build of a gate on the road leading to Breedon church. This is a programme of work aimed at protecting a Grade 1 asset within the district that has been subject to long standing anti-social behaviour. The solution is to erect a gate and limit night time activity, an application has been made to the Department for Transport and also some design works and S278 in consultation with the County Council. The budget is to support this work to its conclusion. The Parish Council or the quarry would not have the expertise to be able to deal with the detailed negotiations and design works required.</p>	50,000	
		1,423,000
Changes to existing schemes for 2021/22:		
<p>We plan to invest an additional £75,000 in the existing Finance System Implementation programme. We currently have £100,000 in the 2020/21 capital programme and a £400,000 revenue reserve. The authority has engaged a consultant to assist with the procurement stage of the project and they have advised that our current budget will not be sufficient for the implementation of the new finance and cash receipting systems. It is estimated that additional capital funds of £35,000 will be required in 2021/22 and £40,000 in 2022/23. A portion of the implementation costs will be recharged to the HRA, however the accounting treatment for this is still being work through. The amounts and recharge will be confirmed in the final budget.</p>	35,000	
<p>We plan to reduce the laptop replacement programme. There will be a reduction in the laptop replacement programme of £23,000 in 2021/22 due to additional spend in the current year to set up officers to be able to work from home during the pandemic – thereby effectively having brought forward the investment into the current financial year creating a saving next year. However, now that more officers now have laptops these will require replacement every five years and so there will be an additional £150,000 over the 5 year period, but later in the 5 year programme.</p>	-23,000	
<p>We plan to amend the Fleet Programme. The majority of the increase is the vehicles required for the food waste recycling rounds and additional vans required within the housing service. More details in paragraph 4.6 below.</p>	498,320	
<p>We plan to re-profile the budget for the new Coalville and Whitwick Leisure Centre. Due to the delays with the project and the original budget was based on estimates, the planned spend has been re-profiled to reflect the forecast spend. Original there was no budget for 2022/23. There are no savings just reallocation of</p>	-3,004,125	

budget over the years.		
		-2,528,805
2021/22 Revised Budget		7,033,505

5.5 2022/23 – 2025/26 Capital Programme

There are a number of changes requested to the capital programme for future years and are detailed below:

- Reduce the Wi-Fi replacement programme from £50,000 to £25,000 in 2022/23 due to less work being required than originally anticipated.
- Move the £50,000 Website investment from 2023/24 to 2022/23.
- Move the £70,000 Firewall from 2023/24 to 2022/23.
- Move the £45,000 Windows Professional from 2024/25 to 2022/23; and
- Remove the £120,000 on desktop replacements in 2022/23 as the budget is no longer required.
- An additional £60,000 for a replacement UPS generator in 23/24, this was originally scheduled for 2020/21, however it was agreed to carry out essential repairs and maintenance only in the current year,

Fleet Replacement Programme

- 5.6 Fleet replacement is a rolling programme. Each year a number of vehicles come to the end of their useful economic life when each of the vehicles are reviewed based on the age, condition, mileage or potential risk of major repairs (due to being out of warranty). A decision is made to replace the vehicle or to extend its life for a further period. These decisions are made in the previous year in order to allow a suitable lead-in period from order to delivery in April, particularly for large items such as refuse vehicles. Many of these vehicles are built to order and these orders have to be placed before October for delivery the following April. Therefore, although they are actually required in April a commitment has to be made in the previous year.
- 5.7 It should be noted that the current fleet replacement programme is on hold whilst the council investigates lower carbon options compared to the diesel vehicles currently being used.
- 5.8 Due to service requirements, approval will be sought at Council in February to amend the previously reported 2021/22 fleet budget from £865,000 to £1.36 million, a net increase of £498,000. The majority of this increase is the vehicles required for the food waste recycling rounds and additional vans required within housing services for new operatives commencing in April.
- 5.9 The total fleet budget for 2021/22 is now as follows:

Vehicles / Plant & Equipment	Original Budget £	Revised Budget £
Refuse / Recycling Vehicles	220,000	240,000
Food Waste Vehicles	-	288,320
Market Vehicles / Cars	90,000	75,000
Vans Small	45,000	37,500
Vans Medium - Housing	32,000	198,000
Vans – Pickup	100,000	90,000

Sweepers	180,000	180,000
Digger/Misc Plant	130,000	172,000
Mowing	68,000	82,500
TOTAL	865,000	1,363,320

- 5.10 In order to progress with the 2022/23 purchases, approval is sought for the following vehicles:

Vehicles / Plant & Equipment	Budget £
Refuse / Recycling Vehicles	360,000
Vans Small	26,000
Vans Medium - Housing	50,000
Vans – Pickup	90,000
Total	526,000

Disabled Facilities Grants

- 5.11 The Disabled Facilities Grant is a capital grant paid to local authorities that can meet, or contribute towards the costs of adapting a person's home. This can help eligible people to stay in their homes for longer and live safer, healthier and more independent lives. It is proposed to continue with the Disabled Facilities Grant function that has been delegated to the lead authority (Blaby District Council) under the Lightbulb Project Scheme. As this is a rolling programme, the scheme has been updated to include 2025/26 and amounts revised based on the forecast grant to be received.

General Fund Capital Programme (2021/22) Funding

- 5.12 The General Fund Capital Programme (2021/22) will be funded by:

	£
Disabled Facilities Grant	670,310
Reserves	2,204,300
Capital Receipts	1,624,482
Unsupported Borrowing (Internal)	15,640,945
Total (including carry forward from 20/21)	19,964,037

6.0 SPECIAL EXPENSES – ESTIMATED OUTTURN AND INDIVIDUAL SCHEMES

- 6.1 There was no special expenses capital schemes for 2020/21.
- 6.2 There are no new schemes identified to commence in 2021/22.

7.0 HRA CAPITAL PROGRAMME – 2021/22 - 2025/26 INDIVIDUAL SCHEMES

- 7.1 The HRA Capital programme (Appendix B) covers in detail the capital schemes for the period 2021/22 to 2025/26 and how they are funded. The total expected spend over 5 years is £60.7 million, with a £11.9 million budget for 2021/22. In addition this, there is an estimated £1.4m of the 2020/21 HRA capital programme to be carried forward a year, with more detail provided in paragraph 3.1.
- 7.2 Officers have reviewed the HRA Capital Programme for 2021/22 in light of changing

priorities, and focus on improving existing homes and buying and building new ones. A new Zero Carbon Programme is the only new capital programme for 2021/22, pending further consideration as to how to fairly share the costs of the new finance with the HRA – funding for our Zero Carbon Programme and the new finance system. Paragraph 6.4 then sets out changes to the indicative 2021/22 capital programme reported to Council in February 2020..

7.3 New Schemes for Consideration for 2021/22

New Schemes for 2021/22	£
Zero Carbon Programme. An initial £250k set aside to pilot works to reduce carbon emissions from our properties and to allow the council to match contributions required by external grants, such as the recently announced Green Homes Grant Scheme funding. This will be a significant area of investment growth over future years.	250,000
Total new Schemes for 2021/22	250,000

7.4 Changes to existing schemes 2021/22

Changes to existing schemes for 2021/22	
The Home Improvement Programme has increased by £553k to £4.5m. This follows a review of the latest stock condition surveys, which have now been completed on over half the stock, to estimate the latest requirement to ensure our homes remain Decent. The planned work has been spread over a five year £22.5m programme. This gives greater certainty over the level of work that will need to be completed by the in-house repairs team allowing for more effective resource planning and reducing the reliance on agency staff to adjust to peaks of workload. However, the programme remains in review as new working practices in response to Covid-19 have reduced the productivity of the team, and may lead to some re-profiling of the work from 2021-22 into later years when presented in the draft budget to Cabinet in December.	553,000
An additional staff member will support the delivery of the New Supply Programme. This will cost an additional £32k per year and will provide support to our current part time new build officer in finding development sites and evaluating them as well as acquiring existing properties and bidding for Section 106 properties where appropriate.	32,000
The New Supply Programme has been re-profiled, reducing expected spend next year by £1.0m to £5.1m. This re-profiling reflects the current status of the new build programme, and provides a small provision of £350,000 for the general purchase of land or properties, either from the open market or through buying back properties previously sold through right to buy. The overall 5 year New Supply programme position has seen a slight increase from £25.9m to £26.5m.	(951,000)
The Sheltered Housing Improvements Programme has been delayed a year, leading to £450k of savings this financial year. The pressures experienced this year has delayed initial design work for the Sheltered Housing Improvements Programme, which will now begin in 2021-22 with a £50k budget provision.	(450,000)

The Estate Improvement Programme has reduced by £220k to £560k. Following the budget setting principles agreed by Cabinet, officers have assessed the ability to deliver the capital programmes in the year. As a result, £220k has been removed from the estate improvements programme, from the following areas: <ul style="list-style-type: none"> • £50k is from work on footpaths and un-adopted roads, which leaves a budget of £50k in 2021-22 for initial scoping consultation and design works • £170k from estates projects, which typically includes wider capital works such as fencing programmes. The remaining budget for 2021-22 is £00,000. 	(220,000)
Total movements compared to indicative 2021/22 figures	(1,036,000)

8.0 CAPITAL RESOURCES

General Fund

- 8.1 The resources estimated to be needed to finance the General Fund programme 2021/22 to 2025/26 totals £31,843,402 and is as follows:

	£
2021/22	19,964,037
2022/23	5,875,435
2023/24	2,938,310
2024/25	2,303,310
2025/26	762,310
Total	31,843,402

- 8.2 Details of the planned funding of the programmes are included in Appendix A.
- 8.3 Funding is in place in 2021/22 for the Disabled Facilities Grants Scheme £670,000.
- 8.4 A capital receipt of £2 million has been identified for the Leisure Centre Project.
- 8.5 The remaining schemes for 2021/22 (£15.6 million) can be funded by either unsupported borrowing or leasing depending on value for money and for which, provision has been made in the 2021/22 Revenue Budget. Currently the council's default position is to fund through unsupported borrowing unless there are financial benefits to the council to lease.

Housing Revenue Account

- 8.6 Appendix C provides detail on how the five year **Housing Revenue Account capital programme** will be funded. In 2020/21, the funding streams are:

	£
Use of Major Repairs Reserve	3,139,190
Right to Buy 'One for One' receipts	1,115,921
Other right to buy receipts	1,207,609
Proceeds from asset disposals	1,080,450
Section 106 Affordable Housing commuted sums	270,875
Revenue Contribution to Capital Outlay (RCCO)	2,681,804
Other usable capital balances	2,341,693

Total Resources used in 2021/22	11,837,542
Retained for future years	4,139,713

- 8.7 The amount retained for future years comprises £2.9 million right to buy one for one receipts, which can only be used to acquire or build new housing stock. The remaining £1.2m is unrestricted funding to fund future capital programmes.
- 8.8 Included in this year's Housing Revenue Account draft budget is a revenue contribution to capital of £4 million. This contribution is required to ensure there are resourced to fund the HRA capital programme both this year and to smooth out future capital funding requirements. This level of RCCO is in line with predictions within the Medium Term Financial Plan reported to Cabinet and Council in February 2020.

9.0 PROCUREMENT ROUTES

- 9.1 Where the authority is required to enter into a contract which has a value of more than £250,000 in total, more than £100,000 in any one contract year or more than five years long, Cabinet authority is required prior to award of the contract. As Cabinet is considering the budgetary implications of the Capital Programmes, it is efficient for Cabinet to consider the award of subsequent high-value contracts at the same time. Cabinet may also be asked to address a request for a waiver to the Contract Procedure Rules (CPR) for a particular selection of contract opportunities.
- 9.2 Although the procurement processes may be commenced sooner, the contract award will not take place before Council has approved the budget for the Capital Programmes. The authority's procurement documentation gives it a right not to award a contract, should Council not approve the budget.
- 9.3 Each year, as part of the Fleet, Plant and Equipment Replacement Programme, replacements will need to be made to some of the Council's vehicles, equipment and plant. Officers will select the most appropriate public sector framework or procurement route for each item, considering which offers value for money for the Council at the time of procurement.
- 9.4 Cabinet is asked to delegate award of the subsequent contracts for vehicles, equipment and plant to the Strategic Director in consultation with the Portfolio Holder.
- 9.5 Where not using pre-existing contracts or frameworks all procurement processes for contracts over £25,000 will be advertised and available for local suppliers to submit bids, should they be of interest.

10.0 CONSULTATION

- 10.1 Corporate Scrutiny Committee have already reviewed the planned changes to the capital budgets at its meeting on the 11 November 2020. No amendments or additions were requested by the committee.
- 10.2 Between the 21 December 2020 and 7 February 2021 consultation will take place, including draft budget reports being made publicly available via the Council's website for comment. We will also consult with tenants on the Housing Revenue Account Capital Programme. The draft budget will also be presented to Corporate Scrutiny Committee on 6 January 2021 for final comments before the final budget is presented to Cabinet and Council in February 2021 for approval.

Policies and other considerations, as appropriate	
Council Priorities:	The projects in the Capital Programmes help the Council to achieve all its priorities.
Policy Considerations:	None
Safeguarding:	None
Equalities/Diversity:	None
Customer Impact:	Residents will benefit from improved leisure facilities within the district and other improved assets. Council tenants will be impacted by Council home improvements.
Economic and Social Impact:	None
Environment and Climate Change:	None at this time. At the time of writing this report, officers continue to consider the cost and resource implications of how the Council can achieve carbon neutrality by 2030.
Consultation/Community Engagement:	Between the 21 December 2020 and 7 February 2021 consultation will take place, including draft budget reports being made publicly available for comment on the council's website.
Risks:	The Capital Programmes are monitored at project level to ensure they are delivered on time and within budget.
Officer Contact	Tracy Bingham Head of Finance and Section 151 Officer tracy.bingham@nwleicestershire.gov.uk

GENERAL FUND CAPITAL PROGRAMME 2021/22 TO 2025/26

PROJECT	2020/21							2021/22	2022/23	2023/24	2024/25	2025/26	DF Grants	Capital Receipts	Reserve	Revenue	Leasing or Borrowing
	Original Budget	In year virements and 2019/20 carry forward	Carry Forward to 2021/22	Revised Budget	In Year Savings	Actual @ Period 7	Forecast Outturn to end of year		Indicative	Indicative	Indicative	Indicative					
	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
Finance System / Review	-	100,000	-	100,000	-	-	100,000	35,000	40,000	-	-	-	-	-	-	-	175,000
Server and storage additional capacity	-	14,560	-	14,560	-	14,228	14,560	-	70,000	-	-	-	-	-	14,560	-	70,000
User Screen Bulk Replacement	18,000	-	-	18,000	-	-	18,000	-	-	-	-	-	-	-	-	-	18,000
Wi-Fi Replacement	-	-	-	-	-	-	-	-	25,000	-	-	-	-	-	-	-	25,000
Website Intranet and Internet	-	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	50,000
LAN Switches replacement	-	-	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	50,000
WAN and DC Renewal	60,000	- 60,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Firewall Security Replacement	12,000	-	-	12,000	-	5,500	12,000	-	70,000	-	-	-	-	-	-	-	82,000
Laptop Replacements	25,000	60,000	-	85,000	-	51,125	85,000	22,000	64,000	44,000	68,000	92,000	-	-	-	-	375,000
Telephony Unified Communication	-	135,092	-	135,092	-	135,092	135,092	-	-	-	140,000	-	-	-	5,092	-	270,000
Windows Server 2012 to 2019 Professional services migration	-	-	-	-	-	-	-	-	45,000	-	-	-	-	-	-	-	45,000
Disabled Facility Grants	670,310	- 44,996	-	625,314	-	625,314	625,314	670,310	670,310	670,310	670,310	670,310	3,976,864	-	-	-	-
Refuse Vehicles & Refuse Kerbsider	660,000	-	660,000	-	-	-	-	240,000	360,000	360,000	180,000	-	-	24,300	-	-	1,775,700
Food Waste Vehicles	-	-	-	-	-	-	-	288,320	-	-	-	-	-	-	-	-	288,320
Market Vehicles/Cars	30,000	-	30,000	-	-	-	-	75,000	-	30,000	-	-	-	-	-	-	135,000
Vans - Small	-	-	-	-	-	-	-	37,500	26,000	30,000	-	-	-	-	-	-	93,500
Vans - Medium	240,000	180,000	420,000	-	-	-	-	198,000	50,000	60,000	180,000	-	-	-	-	-	908,000
Vans - Pickup	-	-	-	-	-	-	-	90,000	90,000	25,000	81,000	-	-	-	-	-	286,000
Vans - Box Lorry	-	20,000	20,000	-	-	-	-	-	-	-	50,000	-	-	-	-	-	70,000
Sweeper	130,000	7,820	-	137,820	-	137,820	137,820	180,000	-	-	-	-	-	7,820	-	-	310,000
Digger/Misc Plant	-	-	-	-	-	-	-	172,000	-	-	-	-	-	-	-	-	172,000
Mowing	10,000	-	-	10,000	-	-	10,000	82,500	-	-	70,000	-	-	-	-	-	162,500
Electrical vehicle charging point installations	115,000	-	-	115,000	-	2,000	115,000	-	-	-	-	-	-	-	-	115,000	-
Driver ID Fobs and Tachograph download	15,000	-	-	15,000	-	3,965	15,000	-	-	-	-	-	-	-	-	-	15,000
Phase 2 Recycling Trolley's	10,000	-	-	10,000	-	-	10,000	-	-	-	-	-	-	-	-	-	10,000
GM Depot Coalville Park - Concreting Grounds	-	2,367	-	2,367	-	859	2,367	-	-	-	-	-	-	-	-	-	2,367
District Car Parks - LED Lighting Replacement	-	25,000	-	25,000	-	-	25,000	-	-	-	-	-	-	-	-	-	25,000
Leisure Project - Hood Park Leisure Centre Ashby	-	121,420	-	121,420	-	-	121,420	-	-	-	-	-	-	-	30,000	-	91,420
Leisure Project - New Leisure Centre Coalville	9,678,000	7,251,402	8,685,050	8,244,352	-	1,826,262	8,244,352	1,893,875	3,004,125	-	-	-	-	2,000,000	-	-	19,827,402
Memorial Clock Tower	-	-	-	-	-	-	-	30,000	-	-	-	-	-	-	-	-	30,000
Linden Way Depot - Welfare Facilities	-	92,084	-	92,084	-	-	92,084	-	-	-	-	-	-	-	-	-	92,084
Moira Furnace - Masonry & Drainage/Upgrades to Furnace and Bridge & further remedial works	-	280,000	280,000	-	-	-	-	-	-	-	-	-	-	-	-	-	280,000
Council Office - Replacement fire alarm & Cotag system	-	2,482	-	2,482	-	-	2,482	-	-	-	-	-	-	-	-	-	2,482
Council Offices - Replace obsolete parts to consumer units following M&E survey	-	75,000	75,000	-	-	-	-	-	-	-	-	-	-	-	-	-	75,000
Council Offices - Replacement LED Lighting throughout (Stenson House & Main Building)	-	35,000	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	35,000
Council Offices - Insulate roof space to building	-	30,000	30,000	-	-	-	-	-	-	-	-	-	-	-	-	-	30,000
Council Offices - Install solar power	40,000	-	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	40,000
Council Offices - Main Building - Replacement windows generally	250,000	-	250,000	-	-	-	-	-	-	-	-	-	-	-	-	-	250,000
Council Offices - (Stenson House) External works to roadway outside registry office	-	5,000	5,000	-	-	-	-	-	-	-	-	-	-	-	-	-	5,000
Council Offices Refurbishment/Boiler heating/Lighting	-	-	-	-	-	-	-	1,576,000	591,000	709,000	864,000	-	-	-	-	-	3,740,000
Whitwick Business Centre - Installation of Solar Power	40,000	-	40,000	-	-	-	-	-	-	-	-	-	-	-	-	-	40,000
Car Park - High Street, Ibstock - Remove and Renew Gullies	35,000	-	35,000	-	-	-	-	-	-	-	-	-	-	-	-	-	35,000
Cropston Drive - External and Internal Renovation of Changing Rooms	-	-	-	-	-	-	-	20,000	-	-	-	-	-	-	-	-	20,000
UPS/Generator related (reconfiguring electric distribution)	60,000	-	60,000	47,130	-	-	12,870	-	-	60,000	-	-	-	-	-	-	72,870
Market Hall -Demolish and make good	75,000	-	75,000	-	-	-	-	-	-	-	-	-	-	-	-	-	75,000
Coalville - Cemetery - provision of a inclusive toilet	25,000	-	25,000	-	-	-	25,000	-	-	-	-	-	-	-	-	-	25,000
New Garage Roof at Coalville Park	50,000	-	50,000	-	-	-	50,000	-	-	-	-	-	-	-	-	-	50,000
The Courtyard - renew rainwater goods/door	25,000	-	25,000	-	-	-	-	-	-	-	-	-	-	-	-	-	25,000
Whitwick Business Centre - Upgrade CCTV	10,000	-	10,000	-	-	-	-	-	-	-	-	-	-	-	-	-	10,000
Market Street Car Park - Resurfacing	12,000	-	12,000	-	-	-	-	-	-	-	-	-	-	-	-	-	12,000
Ashby Town Hall Mews - installing bollard, resurfacing & relining	15,000	-	15,000	-	-	-	-	-	-	-	-	-	-	-	-	-	15,000
Marlborough Square	-	1,765,868	1,628,482	137,386	-	112,386	137,386	-	-	-	-	-	-	-	1,765,868	-	-
Marlborough Centre Project	-	-	-	-	-	-	-	1,193,000	-	-	-	-	-	-	-	-	1,193,000
New Market Provision	-	315,662	-	315,662	-	-	315,662	-	-	-	-	-	-	-	315,662	-	-
Salt Bay Cover -	-	20,000	-	20,000	-	11,440	20,000	-	-	-	-	-	-	-	-	-	20,000
Breedon on the Hill Gate	-	-	-	-	-	-	-	50,000	-	-	-	-	-	-	-	-	50,000
Appleby Magna Caravan Site - redevelopment	610,000	130,584	560,000	180,584	177,785	2,800	2,800	-	-	-	-	-	-	-	-	-	562,800
FHSF Public Realm	-	-	-	-	-	-	-	180,000	720,000	900,000	-	-	-	-	-	-	1,800,000
TOTAL GENERAL FUND	12,920,310	10,564,345	12,930,532	10,554,123	224,915	2,928,792	10,329,208 c fwd	7,033,505	5,875,435	2,938,310	2,303,310	762,310	3,976,864	2,032,120	2,131,182	115,000	33,917,445
							Total	19,964,037	5,875,435	2,938,310	2,303,310	762,310					

APPENDIX B

2021/22 - 2025/26 HOUSING CAPITAL PROGRAMME

	Current Year Expenditure			Five Year Capital Programme Expenditure						Restricted Funding				Unrestricted funding	5 Year Funding Total
	2020/21 budget	2020/21 Forecast	Forecast carry forward to 2021/22	2021/22	2022/23 Indicative	2023/24 Indicative	2024/25 Indicative	2025/26 Indicative	5 Year Total	Major Repairs Reserve	Right to Buy 1-for-1 Receipts	S106 Commuted Sums	Asset Disposals		
2019 - 2024 Home Improvement Programme:															
Home Improvement Programme	3,869,611	2,000,000	1,869,611	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	22,500,000	15,893,274	-	-	-	6,606,726	22,500,000
2019 - 2024 Home Improvement Programme Total	3,869,611	2,000,000	1,869,611	4,500,000	4,500,000	4,500,000	4,500,000	4,500,000	22,500,000	15,893,274	-	-	-	6,606,726	22,500,000
New Supply:															
Phase 2 - Police Station	27,168	57,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Phase 3 - Cropston Drive	202,166	354,000	-	16,336	-	-	-	-	16,336	-	4,901	-	11,435	-	16,336
Phase 4 - Various sites	2,117,056	212,000	-	2,531,983	693,778	32,400	-	-	3,258,161	-	706,123	271,325	1,491,695	789,017	3,258,161
Phase 5 - Various sites	1,464,750	195,000	-	1,773,083	20,250	-	-	-	1,793,333	-	538,000	-	-	1,255,333	1,793,333
Phase 6 - Various sites	-	-	-	-	4,661,860	64,450	-	-	4,726,310	-	1,417,893	-	45,115	3,263,302	4,726,310
Phase 7 - TBC	-	-	-	-	-	4,801,716	66,383	-	4,868,099	-	1,460,430	-	378,673	3,028,996	4,868,099
Phase 8 - TBC	-	-	-	-	-	-	4,945,767	68,375	5,014,142	-	1,504,242	-	401,394	3,108,505	5,014,142
Phase 9 - TBC	-	-	-	-	-	-	-	5,094,140	5,094,140	-	1,528,242	-	352,138	3,213,760	5,094,140
Acquisition of sites	1,556,000	3,359,410	-	760,250	1,000,000	-	-	-	1,760,250	-	90,375	-	-	1,669,875	1,760,250
New Supply Total	5,367,140	4,177,410	-	5,081,653	6,375,888	4,898,565	5,012,150	5,162,515	26,530,771	-	7,250,206	271,325	2,680,451	16,328,788	26,530,771
Estate Improvements:															
Mobility Scooter Stores	109,000	-	109,000	-	-	-	-	-	-	-	-	-	-	-	-
Off Street Parking	578,000	284,000	-	250,000	250,000	-	-	-	500,000	-	-	-	-	500,000	500,000
Footpaths & Unadopted Roads	100,000	-	-	50,000	100,000	100,000	100,000	100,000	450,000	-	-	-	-	450,000	450,000
Garage Demolition & Replacement	60,000	60,000	-	60,000	60,000	60,000	-	-	180,000	-	-	-	-	180,000	180,000
Place-shaping pilot	250,000	-	250,000	-	-	-	-	-	-	-	-	-	-	-	-
Estates Projects - Other	110,000	22,000	-	200,000	370,000	370,000	370,000	370,000	1,680,000	-	-	-	-	1,680,000	1,680,000
Estate Improvements Total	1,207,000	366,000	359,000	560,000	780,000	530,000	470,000	470,000	2,810,000	-	-	-	-	2,810,000	2,810,000
Compliance:															
Fire Risk Assessment Remedial Works	525,000	35,000	490,000	100,000	87,000	87,000	87,000	87,000	448,000	-	-	-	-	448,000	448,000
Compliance Total	525,000	35,000	490,000	100,000	87,000	87,000	87,000	87,000	448,000	-	-	-	-	448,000	448,000
Major Aids & Adaptations	300,000	225,000	-	300,000	300,000	300,000	300,000	300,000	1,500,000	-	-	-	-	1,500,000	1,500,000
Zero Carbon Programme	-	-	-	250,000	-	-	-	-	250,000	-	-	-	-	250,000	250,000
Supported Housing Improvements:															
Speech Module	250,000	-	230,000	-	-	-	-	-	-	-	-	-	-	-	-
Sheltered Housing Improvements	250,000	-	-	50,000	500,000	500,000	500,000	-	1,550,000	-	-	-	-	1,550,000	1,550,000
Supported Housing Improvements Total	500,000	-	230,000	50,000	500,000	500,000	500,000	-	1,550,000	-	-	-	-	1,550,000	1,550,000
Active Asset Management:															
Property Demolition	100,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Works - Voids	350,000	290,000	-	350,000	398,000	350,000	350,000	350,000	1,798,000	-	-	-	-	1,798,000	1,798,000
Active Asset Management Total	450,000	290,000	-	350,000	398,000	350,000	350,000	350,000	1,798,000	-	-	-	-	1,798,000	1,798,000
Other Capital Spend:															
New Housing Systems	24,000	343,000	-	-	-	-	-	-	-	-	-	-	-	-	-
New Finance System - HRA Share of costs	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Capital Spend Total	24,000	343,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Capital Salaries	614,000	608,000	-	645,890	645,890	645,890	645,890	645,890	3,229,450	-	-	-	-	3,229,450	3,229,450
Total Programme Costs	12,856,751	8,044,410	2,948,611	11,837,543	13,586,778	11,811,455	11,865,040	11,515,405	60,616,221	15,893,274	7,250,206	271,325	2,680,451	34,520,964	60,616,220